

2024 – 2028 Strategic Plan



# Vision

We envision a strong workforce community, where businesses have the employees they need, job seekers have the skills required for the positions they desire, and the region served by NCWWDB is thriving.



# Mission

NCWWDB leads, innovates, and supports the development and retention of a skilled workforce.



# Core Values

#### **WE VALUE...**

**HUMAN POTENTIAL:** helping to develop and unlock the unique potential of each individual seeking employment

**COLLABORATION:** working together both internally and externally, to provide successful and streamlined workforce development services

**INTEGRITY:** creating a solid foundation based on trust, ethical behavior, and accountability that strengthens our leadership, teamwork, relationships, and results

**EXCELLENCE:** intentional focus on the continuous pursuit of knowledge, expertise and professionalism, resulting in the highest level of performance



# Plan Definitions

Initiatives – "Priority areas of focus for the 2024 - 2028 Strategic Plan"

Objectives — "Primary goal and definition of the Initiative"

Strategies – "Key components required to ensure successful completion of the Objective"

Tactics — "Specific executional tasks associated with each Strategy"

NOTE: Tactics outlined on Strategic Plan spreadsheet



# Initiatives for 2024 - 2028

- #1 Workforce Advancement
   Owners: Brian, Peter, Jennifer, Rob
   #2 Enhancing Partnerships
   Owners: Peter, Brian, Jane
   #3 Technology Optimization
   Owners: John, Peter, Brian
- #4 Resource Management Owners: John, Jane
- #5 Brand Identity & Awareness Owners: Jane, CJ, Brian, ALL



## Initiative #1: Workforce Advancement

### Objective:

NCWWDB will advance the current workforce, develop the emerging workforce, and re-engage the past workforce.

- Lead business solutions team to optimize both current and new workforce practices throughout the nine counties NCWWDB serves.
- Ensure the WIOA Youth Program engages the emerging workforce through the 14 Youth Program Elements & other preparation/readiness services
- Ensure the WIOA Adult & Dislocated Worker programs (and other special grants) engage the current workforce through services and other work preparation/readiness efforts
- Collaborate with community programs focused on engaging older/past workforce members



## Initiative #2: Enhancing Partnerships

### **Objective:**

Through communication, collaboration, and commitment, reinforce NCWWDB as the leader and partner in workforce development, and a crucial link between individuals and businesses.

- Strengthen current relationships / partnerships and cultivate new connections and affiliations
- Nurture and strengthen relationships with industry sector, workforce, economic development partners, and community / educational partners
- Conduct / facilitate quarterly ideation sessions with key partners to identify new opportunities, programs.



## Initiative #3: Technology Optimization

### **Objective:**

Leverage technology, including AI applications, to improve staff productivity and program success

- Analyze current technology and infrastructure capabilities
- Ensure adaptability for changing and evolving technology



## Initiative #4: Resource Management

### Objective:

Identify, develop, and cultivate multiple sources of revenue, to improve NCWWDB's financial stability

- Explore / innovate multiple revenue generating opportunities
- Increase unrestricted cash balance by 2% per year
- Secure and implement three Non-WIOA formula grants by 2028
- Sustain administration expenses at 10% (or less) of total expenses



## Initiative #5: Brand Identity & Awareness

### **Objective:**

Strengthen the NCWWDB brand identity and core messaging to drive awareness with key target segments (i.e. Job seekers, Businesses, Partners, Government & Alternative Funding sources)

- Identify and secure budget to refresh brand Identity
- NCWWDB rebranding team collaborate to re-position brand identity and core messaging
- Develop and execute a strategic communication plan to build targeted awareness and engagement



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